

## **ATTORNEY REFERRAL INFORMATION**

The ACR Legal Department provides referrals to attorneys for those radiologists and radiation oncologists who do not have representation, or who have an attorney but would like to consult with a specialist in a particular area of the law, such as medical staff bylaws. We also may provide general information on specific issues, such as contracts, with this referral sheet. Some of the information may be in sample format. Please be advised that any materials we provide are for informational purposes only and not meant to substitute for legal counsel.

While it is not essential that you have local counsel to represent you, your attorney should be familiar with your state law and administrative regulations pertaining to medical practice. Of course, it is important that you and the attorneys discuss fee arrangements, as well as the time they expect to spend on the matter, before retaining any of them to represent you.

Thank you for contacting the ACR Legal Department. If you need further assistance or have questions about the *Business Practice Issues* section of the web site, please call 1-800-227-5463 and ask for Dee Salem or you may email her at [dsalem@acr.org](mailto:dsalem@acr.org) or [legal@acr.org](mailto:legal@acr.org).

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Mr. Cowart is chair of the firm's Health Law Department and advises clients on strategic planning, complex business matters and the structuring and negotiation of business alliances and integrated delivery systems. (note: Mr. Cowart is licensed in TN and MS.)

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Mr. Cunningham is chair of the Chambliss, Bahner & Stophel's Healthcare Section. He concentrates his practice on the representation of physician organizations, health care entities, billing and practice management companies and healthcare joint ventures. He has worked extensively with radiologists and other hospital based physicians in the negotiation of service contracts, the exploration and structuring of joint ventures and general health care issues.

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Steve Jett's health law practice has been focused on the representation of physicians and physician groups throughout his career. He has advised hospital-based physician groups in mergers, joint ventures and other business matters, including regulatory issues, contract negotiation and enforcement, and internal governance and personnel issues.

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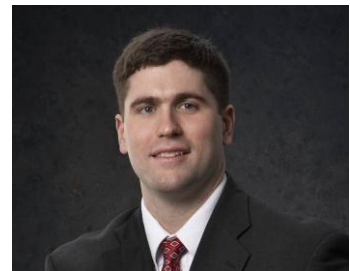
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