

ATTORNEY REFERRAL INFORMATION

The ACR Legal Department provides referrals to attorneys for those radiologists and radiation oncologists who do not have representation, or who have an attorney but would like to consult with a specialist in a particular area of the law, such as medical staff bylaws. We also may provide general information on specific issues, such as contracts, with this referral sheet. Some of the information may be in sample format. Please be advised that any materials we provide are for informational purposes only and not meant to substitute for legal counsel.

While it is not essential that you have local counsel to represent you, your attorney should be familiar with your state law and administrative regulations pertaining to medical practice. Of course, it is important that you and the attorneys discuss fee arrangements, as well as the time they expect to spend on the matter, before retaining any of them to represent you.

Thank you for contacting the ACR Legal Department. If you need further assistance or have questions about the *Business Practice Issues* section of the web site, please call 1-800-227-5463 and ask for Dee Salem or you may email her at dsalem@acr.org or legal@acr.org.

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Carl practices almost exclusively with health care providers on a broad range of matters. Prior to entering the legal profession, Carl spent 25 years in health care on administration, most recently as Vice President for Finance and Chief Financial Officer for a large regional medical center. This practical experience enables Carl to understand issues facing clients and work with clients to find practical solutions to complex business situations. Carl has been involved in joint ventures, physician recruitment, service contracts/arrangements, clinic purchases and establishment, reimbursement issues and administrative appeals including Medicare and Medicaid appeals and state reimbursement programs. During his healthcare career Carl served as president of the Nebraska Chapter of the Healthcare Financial Management Association (HFMA) and The Ak-Sar-Ben Chapter of the American Association of Healthcare Administrative Managers.

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Alex M. (Kelly) Clarke is a member and chair of the firm's Health Law Section. He concentrates on regulatory and transactional work, corporate compliance issues (reimbursement, fraud and abuse, Stark, tax exemption, etc.), physician contracts, governance, medical staff and allied health professional issues and privacy issues.

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Julie A. Knutson is a member of the Health Care Section of the firm. She is primarily involved in providing health care facility and physician/provider practice clients with advice and representation concerning a wide variety of regulatory compliance, reimbursement, contracting, medical staff, licensure and behavioral health issues. Prior to joining the firm, she spent 18 years working in the health care industry as a manager, internal consultant and trainer.

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Mr. White is a former chief justice of the Nebraska Supreme Court now specializing in mediation.