


## **ATTORNEY REFERRAL INFORMATION**

The ACR Legal Department provides referrals to attorneys for those radiologists and radiation oncologists who do not have representation, or who have an attorney but would like to consult with a specialist in a particular area of the law, such as medical staff bylaws. We also may provide general information on specific issues, such as contracts, with this referral sheet. Some of the information may be in sample format. Please be advised that any materials we provide are for informational purposes only and not meant to substitute for legal counsel.

While it is not essential that you have local counsel to represent you, your attorney should be familiar with your state law and administrative regulations pertaining to medical practice. Of course, it is important that you and the attorneys discuss fee arrangements, as well as the time they expect to spend on the matter, before retaining any of them to represent you.

Thank you for contacting the ACR Legal Department. If you need further assistance or have questions about the *Business Practice Issues* section of the web site, please call 1-800-227-5463 and ask for Dee Salem or you may email her at [dsalem@acr.org](mailto:dsalem@acr.org) or [legal@acr.org](mailto:legal@acr.org).

## **NEW HAMPSHIRE**

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Lucy focuses her health care practice on counseling physicians, hospitals, health care providers and facilities on a wide range of legal issues. Lucy's background combines extensive experience in private law practice with public service for the New Hampshire Department of Justice. For many years, Lucy has assisted clients to plan for, develop and implement strategies to meet the changing regulatory and economic challenges in the delivery of health care. Lucy provides advice on a wide range of health care issues, including strategic joint ventures, corporate and regulatory compliance, contracting, hospital-physician relations, fraud and abuse, licensing, privacy, certificate of need, reimbursement and antitrust.

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Sarah is a corporate attorney, representing health care providers, health care facilities, public utilities and other businesses on general corporate, regulatory and compliance matters. Sarah is chair of the firm's Health Care Practice Group.

**Michael A. Lafond**

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Mr. Lafond focuses his practice on health law and corporate finance. He has organized numerous physician groups in professional corporations and partnerships; counseled physicians on purchases, sales and mergers of medical practice groups; organized independent practice associations of physicians providing services to HMOs; provided counsel on antitrust, fraud and abuse and Stark physician anti-referral matters; negotiated and drafted agreements for physicians recruited by hospitals and physician groups; negotiated and drafted agreements for workout and restructuring of agreements between physicians and hospitals; and, organized a number of joint ventures for physician participation in the ownership of HMOs, ambulatory diagnostic treatment facilities and other business ventures.

**Michael P. Lehman, J.D.**

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Mr. Lehman devotes his time to litigation matters and health care law. He represents hospitals and health care practitioners in the defense of medical malpractice cases, as well as advising them on credentialing, risk-management, regulatory, and other issues.

**Sandra K. Mann**

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Sandra Mann is an associate at Devine, Millimet & Branch where she counsels institutional clients in the health care industry. Sandra's practice focuses on counseling clients on a variety of regulatory matters, including compliance with CON, Stark and antikickback laws, and HIPAA. She also represents clients in numerous transactional matters such as, for example, physician practice acquisitions, negotiation of clinical software and hardware IT contracts, development of assisted living admission agreements. She represents assisted living and long term care facilities before the NH Department of Health and Human Services on various state law matters.